



1979-2009:

Attorney, later Shareholder  
Davis & Davis, P.C.

- Represented healthcare providers appearing before Texas Health Facilities Commission
  - Represented licensed medical professionals before their state professional boards
  - Defended hospitals and doctors insured by THIE and other insurance carriers in medical malpractice litigation
  - Served as General Counsel for numerous hospital districts statewide
  - Provided educational presentations on medical-related legal issues for THA, THT, hospital boards and nursing associations
  - Served as Adjunct Professor at Trinity University Graduate School of Hospital Administration in San Antonio, Texas
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1976-1979:

Hearing Officer, later Senior Hearing Officer  
Texas Health Facilities Commission

- Presided over 500 hearings as an administrative law judge
- Assisted Texas Attorney General's Office in defending appeals of THFC decisions in Travis County District Court
- Served as THFC liaison with 12 Health Systems Agencies statewide
- Oversaw development of legal staff

#### **Professional Memberships:**

State Bar of Texas  
American Bar Association  
American Health Lawyers Association  
Health Care Compliance Association  
Williamson County Bar Association  
Austin Bar Association

Past member of Texas Hospital Association and Texas Healthcare Trustees Association

AV Preeminent-rated lawyer by Martindale-Hubbell

#### **Community Service:**

City of Georgetown Planning and Zoning Commission, member March 2014-  
Texans for Stem Cell Research, Board member, May 2014-